

America's Irregular Enemies: Securing Interests in an Era of Persistent Conflict



The Sixteenth Annual Strategy Conference
of the United States Army War College
Strategic Studies Institute



The Sixteenth Annual Strategy Conference conducted by the U.S. Army War College will be held April 12-14, 2005, in Carlisle, Pennsylvania at historic Carlisle Barracks. This year's conference will bring together top national security strategists, senior military leaders, media, leading universities and the policy making community to consider, discuss, and debate topics concerning our national security strategy and to help frame vital questions that offer insights on *"America's Irregular Enemies: Securing Interests in an Era of Persistent Conflict."*

American strategic leaders recognized that irregular enemies pose a significant and increasingly complex challenge for the United States— and its international partners. These include purposeful direct challengers who threaten the United States with terrorism as well as a host of other capable opponents who hold enduring American interests at risk by violently undermining the political stability of key strategic regions. Irregular enemies may grow more capable over time. This strategic challenge requires conceptual innovation. This is particularly important to help military and civilian leaders frame the issues for the 2005 Quadrennial Defense Review.

Speakers will include Colin Gray, Michael Scheuer, and many other leading thinkers

Panels include:

- "The Radical Islamist Challenge"
- "The Evolving Threat"
- "Shaping Grand Strategy for an Irregular Future"
- "Building National Capacity"
- "Senior Leader Perspectives"
- "Conceptual Frontiers"

TENTATIVE AGENDA (as of April 5, 2005) all times are approximate

**U.S. Army War College
Sixteenth Annual Strategy Conference
Carlisle Barracks, Pennsylvania
April 12-14, 2005**

Tuesday, April 12

- 8:00AM–4:00PM** **Registration for those not staying at Comfort Suites or Sleep Inn**
Location – Bliss Hall Foyer
- 8:00AM–4:00PM** **Pre-Conference Elective: Gettysburg and Antietam Staff Rides**
(Antietam) The “staff ride” is a classic tool of military education which the U.S. Army War College has played an important role in reviving for the American military. This optional activity provides conference participants an opportunity to engage in an informative staff ride led by a member of the War College faculty at either the Gettysburg or Antietam battlefield, led by a member of the War College faculty. The staff rides will analyze not just the conduct of the battles and the role of military leadership in their outcomes, but also their place in the larger history of the Civil War and in the search for the classic Napoleonic battle of decision.
- 11:00AM–3:00PM** **Pre-Conference Elective: Gettysburg and Antietam Staff Rides**
(Gettysburg) The “staff ride” is a classic tool of military education which the U.S. Army War College has played an important role in reviving for the American military. This optional activity provides conference participants an opportunity to engage in an informative staff ride led by a member of the War College faculty at either the Gettysburg or Antietam battlefield, led by a member of the War College faculty. The staff rides will analyze not just the conduct of the battles and the role of military leadership in their outcomes, but also their place in the larger history of the Civil War and in the search for the classic Napoleonic battle of decision.
- 6:00PM–8:30PM** **Reception**
Location - Letort View Community Center
- 7:30PM–9:00PM** **Pre-Conference Elective: "The Iraq War" (History Channel documentary) and Discussion**
Following the screening, a member of the War College faculty will facilitate discussion of the film.
Location - Post Theater

Wednesday, April 13

- 8:30AM–10:00AM** **Commandant’s Lecture Series**
Keynote - Dr. Colin Gray
“Irregular Enemies and the Essence of Strategy”
Location – Bliss Hall
- 10:00AM–10:30AM** **Break**
- 10:30AM–12:00AM** **Panel I - The Radical Islamist Challenge**
Dr. Sherifa Zuhur, Dr. Michael Vlahos, Dr. Zachary Abuza, Dr. Andrew Terrill
Location – Bliss Hall
- 12:15PM–1:30PM** **Luncheon**
- 1:45PM–3:00PM** **Panel II - The Evolving Threat**
Mr. Peter Bergen, Dr. Phil Williams, Dr. Tom Marks, Prof. Douglas Lovelace
Location – Bliss Hall
- 3:15PM–4:30PM** **Panel III - Shaping Grand Strategy for an Irregular Future**
Mr. Michael Vickers, Dr. Stephen Biddle, Dr. Michael Sheuer, Mr. Andrew Hoehn, COL Trey Braun
Location – Bliss Hall
- 4:30PM-5:45PM** **Panel IV - Building National Capacity**
BG (ret) Huba wass De Czege, Mr. Frank Hoffman, Dr. Dallas Owens
Location – Bliss Hall
- 7:00PM–8:30PM** **Banquet presentation - MG (ret) Robert Scales**
Location - Letort View Community Center

Thursday, April 14

- 8:30AM–10:00AM Panel V - Conceptual Frontiers**
LTC John Nagl, Dr. Peter Singer, LTC (ret) Greg Wilcox, Dr. Steven Metz, Dr. Jeffrey Record
Location – Bliss Hall
- 10:00AM–10:30AM Break**
- 10:30AM–12:00AM Panel VI - Conceptual Frontiers**
Dr. Max Manwaring, Mr. Robert Steele, COL Thomas Hammes, Dr. Antulio Echevarria
Location – Bliss Hall
- 12:15PM–1:30PM Luncheon**
- 1:45PM-2:45PM Panel VII - Senior Leader Perspective**
GEN (ret) Carl Stiner, LTG (ret) Paul van Riper, MG David Huntoon
Location – Bliss Hall
- 2:45PM–3:00PM Break**
- 3:00PM–4:00PM View from the Field**
Location – Bliss Hall
- 4:00PM-4:15PM Closing Comments - Prof. Lovelace**
Location – Bliss Hall

Sixteenth Annual Strategy Conference April 12-14, 2005

Administrative Information

1. General Information:

a. *Cost of Food and Billing Procedures:* The **\$130** conference fee and **\$10** Gettysburg staff ride fee cover the following events/items: reception, coffee breaks, lunches, afternoon breaks, banquet dinner, and conference materials. Receipts will be available at the Administrative Support desk during conference. For those charging the registration fee on a credit card, the entry that will appear on your bill will be "Letort View Carlisle, PA." Please do not be misled by this unfamiliar entry and mistakenly stop payment. It will only cause a delay in our ability to settle our bills following the conference.

b. *Arrival at Hotel:* During registration, you will receive an administrative packet containing the final conference agenda, biographical sketches of panelists/speakers, shuttle bus schedule and information about the U.S. Army War College (USAWC) and Carlisle Barracks. Also included in the packet is your name tag. **Please wear the name tag at all functions.** It will admit you to the conference sites and also grant you access to the snack bar and bookstore on the first floor of Root Hall and to the USAWC Library.

2. Transportation:

a. *Transportation to and from Conference:* Transportation to and from the hotels reserved for the conference will be provided prior to and following all scheduled conference events, 12-14 April. Because of limited parking at Carlisle Barracks, it is highly recommended all attendees use this service. A bus schedule is provided in the administrative packet upon your arrival.

b. *Security:* You must present photo identification when entering Carlisle Barracks. If driving, be prepared to show driver's license, vehicle registration and proof of insurance. Due to heightened security, your vehicle may be inspected.

3. *Dress During the Conference:* Dress for the reception is casual attire (sports shirt, open collar) and comparable attire for ladies. Dress for all conference sessions is Class B military service uniform or civilian coat and tie and comparable attire for ladies. Dress for the banquet is civilian coat and tie for gentlemen and comparable attire for ladies.

4. *Administrative Support.* The Strategic Studies Institute staff will provide administrative support throughout the conference. During all panel sessions, the staff will be located in the foyer of Bliss Hall to assist participants with their requirements. At all other times during normal business hours, the staff will be located in Room A205, Root Hall, or may be contacted by calling 245-3133. After duty hours, you may contact Colonel Larry Papini, conference organizer, at 245-4127, in case of emergency.

5. *Incoming Telephone Messages and Faxes.* A message board will be located in the foyer of Bliss Hall during all panel sessions. Notifications of incoming calls and faxes will be posted to

the message board. Inbound voice messages should be routed to (717) 245-3133 and inbound faxes to (717) 245-3734.

6. Phone Calls and Faxes. Commercial long distance calls may be made from pay phones located on the first floor of Root Hall adjacent to the mailboxes and by the cafeteria. Outgoing faxes can be sent from Room A205, Root Hall.

7. Laptop Computers. Use of laptop computers is authorized in Bliss Hall during the conference. We have reserved an area in the rear of the auditorium for those people who need to take notes on their laptop computers during the conference.

8. Strategic Studies Institute Points of Contact:

Colonel Larry Papini, Conference Organizer
(717) 245-4127, Larry.Papini@carlisle.army.mil

Ms Donna March, Administrative Support
(717) 245-3133, Donna.March@carlisle.army.mil

For a complete listing of Strategic Studies Institute personnel, consult the Directory of Specialists on our home page at: <http://www.carlisle.army.mil/ssi/about/staff.cfm>

9. Late-Breaking Changes. Be sure to periodically check the Strategic Studies Institute homepage for updates on the conference at

11. Foreign Nationals and Representatives of a Foreign Interest: Foreign nationals and representatives of a foreign interest must have applied to the Department of the Army Foreign Visits Office pursuant to attending the conference. An official foreign visit request must have been submitted to their embassy at least 30 days prior to the date of this conference.

Sixteenth Strategy Conference, April 12-14, 2005
Registration Form-Return with payment by April 1

NAME: _____
(Last) (First) (MI) (Rank/Title)

NAME BADGE SHOULD READ: _____

ORGANIZATION: _____

STREET ADDRESS: _____

CITY: _____ **STATE:** _____ **ZIP:** _____

COUNTRY: _____

PHONE: _____ **FAX:** _____

EMAIL: _____

ARRIVAL DATE/TIME: _____ **DEPARTURE DATE/TIME:** _____

MOTEL RESERVATION: Carlisle Barracks is conveniently located within a short distance from numerous hotels and motels. To facilitate travel from the hotel to the conference the U.S. Army War College has blocked rooms at the Carlisle Comfort Suites (717-960-1000); The Holiday Inn (717-245-2400); or the Hampton Inn (240-0200). Reservations for blocked rooms need to be made NLT 15 March; after that date, the hotels will release these rooms to the general public. There is no on-post billeting available. A credit card number and the expiration date are required to reserve a room. ***Please note that transportation to and from the conference will only be provided from the hotels listed above and only for the period 12-14 April.***

Transportation: Transportation arrangements from the airport to Carlisle can be made by use of taxi or car rental (Avis, Budget, National, or Thrifty).

CONFERENCE ACTIVITIES:

I will ____ will not ____ attend the Gettysburg staff ride on April 12.

I will ____ will not ____ attend the Antietam staff ride on April 12

I will ____ will not ____ attend the movie and discussion on April 12 from 4:30 p.m. to 7:00 p.m.

I will ____ will not ____ attend the reception on April 12 from 7:00 p.m. to 9:30 p.m.

I will ____ will not ____ attend the banquet on April 13 from 6:30 p.m. to 8:30 p.m.

I do ____ or do not ____ have dietary restrictions that need to be considered in my meals (i.e. vegetarian, allergies, etc.) Please explain: _____

I do ____ or do not ____ consent to having my name, address, phone number and email address published on the list of attendees.

COST OF THE CONFERENCE:

EVENT	EVENT COST	YOUR COST
April 12 Gettysburg or AntitemTour:	\$10.00	\$ _____
Conference Fee:	\$130.00	\$ _____
TOTAL COST OF CONFERENCE:		\$ _____

The registration fee includes cost of all meals and breaks. The preferred method of payment is credit card. Checks should be made payable to ***Letort View Community Center***. Please e-mail, fax, or mail this registration form and payment to addresses shown below so they arrive no later than April 1, 2005. Prior registration is required. Seating is limited. If attendance exceeds capacity, acceptance will be based on date of receipt of registration form and payment. No refunds will be made after April 1, 2005.

Credit Card Information:

Card Type: VISA / MC / AMEX Card Number: _____

Expiration Date: ____/____

Name on Card: _____

SIGNATURE (required for fax or mail): _____

For e-mailed registrations: By providing this credit card information, you are authorizing the Letort View Community Center to charge your account for the costs you have indicated above.

Please email this completed form (pages 8 and 9) to Ms. Donna March.

Or, fax the completed form to: Commercial (717) 245-3734 or DSN 242-3734

Or, mail the completed form to: U.S. Army War College/AWCC-SSI
ATTN: Ms. Donna March, SSI
122 Forbes Avenue
Carlisle, PA 17013-5244

For assistance, please call Ms Donna March, (717) 245-3133.

Thank you!

DIRECTIONS TO CARLISLE BARRACKS

Carlisle Barracks has several main highways leading to it including Interstate 81 and Interstate 76 (PA turnpike). For interactive map of Carlisle Barracks and further directions, please see the U.S. Army War College website at <http://www.carlisle.army.mil/maps.htm>

DIRECTIONS AFTER PAYING TOLL ON PA TURNPIKE:

- At the end of the exit ramp, turn right proceeding south on Rte 11.
- Go to 2nd traffic light and turn left onto **Harmony Hall Road**.
- Proceed to the 1st Stop Sign and turn right.
- This will lead directly to the Carlisle Barracks entrance gate on left immediately before the 1st traffic light.
- Please note you will need to go through a security check at the gate.

FROM HARRISBURG INTERNATIONAL AIRPORT:

- Depart airport on Terminal Road—stay in middle lane.
- Proceed over bridge then bear left onto PA Route 183.
- Stay in left lane toward Harrisburg and then take PA Turnpike west.
- Proceed west on the Pennsylvania turnpike to exit 16.
- Follow directions above after paying toll on PA Turnpike

FROM DULLES AIRPORT, WASHINGTON, DC:

- Have rental agent give local directions to the Dulles Access Highway.
- Follow the highway east to Route 495 North.
- Proceed north on 495 to Route 270 north.
- Route 270 blends into Route 15 North in the vicinity of Frederick, MD.
- Continue on Rte. 15N to the Pennsylvania Turnpike (I76), 28 miles north of Gettysburg.
- Proceed west on the Pennsylvania turnpike to exit 16.
- Follow directions above after paying toll on PA Turnpike

FROM NEW YORK CITY:

- Take Interstate 78 West to Interstate 81 South
- Continue on I81 South to exit 52B – Route 11 South
- On Route 11, proceed 6 traffic lights to **Harmony Hall Road** and continue from the second step of “Directions After Paying Toll on PA Turnpike above”

FROM POINTS EAST OR WEST:

- Take Interstate 76 (PA Turnpike) either west or east to exit 16
- Follow directions above after paying toll on PA Turnpike